

Training and Evaluation Outline Report

Task Number: 71-9-5790

Task Title: Coordinate Interagency and Multinational Support (Division Echelon and Above [Operational])

Supporting Reference(s):

Step Number	Reference ID	Reference Name	Required	Primary
	ADP 3-0	Unified Land Operations	Yes	No
	FM 5-0	THE OPERATIONS PROCESS	Yes	No
	FM 6-0	MISSION COMMAND	Yes	No
	JOINT PUB 3-0	Joint Operations	Yes	No
	JOINT PUB 3-16	Multinational Operations	Yes	Yes

Condition: The command is conducting or preparing to conduct operations as a joint task force, joint force land component command, Army forces, or Army service component command headquarters. The command's headquarters may or may not have integrated joint staff augmentation, liaisons, unit, and individual attachments. The command has received an operations plan, or warning, operations, or fragmentary order from higher headquarters and is exercising mission command. The commander has issued guidance on coordinating interagency and multinational support. The command is prepared to interface with joint, interagency, governmental authorities, nongovernmental organizations, and multinational forces. The command has established communications with subordinate and adjacent units, and higher headquarters. The mission command systems is operational and processing information in accordance with standing operating procedures. Some iterations of this task should be performed in MOPP.

Standard: The staff coordinates multinational and interagency support throughout the joint operations area. The staff synchronizes and deconflicts multinational and interagency support with all elements of the multinational partners and other governmental agencies to verify cooperation and mutual support.

Note: Task steps and performance measures may not apply to every staff, unit or echelon. Prior to evaluation, coordination should be made between evaluator and the evaluated staffs or units' higher headquarters to determine the performance measures that may not be evaluated.

Special Equipment: None

Safety Level: Low

Task Statements

Cue: None

DANGER

Leaders have an inherent responsibility to conduct Composite Risk Management to ensure the safety of all Soldiers and promote mission accomplishment.

WARNING

Composite Risk Management is the Army's primary decision-making process to identify hazards, reduce risk, and prevent both accidental and tactical loss. All soldiers have the responsibility to learn and understand the risks associated with this task.

CAUTION

Identifying hazards and controlling risks across the full spectrum of Army functions, operations, and activities is the responsibility of all Soldiers.

Remarks: While Army doctrine has changed to mission command over command and control (C2 - which is now a component of mission command), and changed from using ISR (Intelligence, Reconnaissance and Surveillance) to information collection (comprised of reconnaissance and surveillance, security operations, and intelligence operations), joint doctrine still retains the primacy of C2 over mission command as well as the use of ISR. Commanders and staffs of Army headquarters serving as a joint task force, joint force land component command, Army forces, or Army service component command headquarters should refer to applicable joint or multinational doctrine for the exercise and use of C2 and ISR.

Note: Task content last updated: 21 March 2012

Notes: None

TASK STEPS

1. The staff, led by the current operations cell, builds multinational unity of effort.

a. Integrate operations directly with the activities and operations of other military forces and nonmilitary organizations in the operational area.

b. Integrate multinational national command elements early in the coalition planning process to accelerate building unity of effort.

c. Coordinate roles, missions, efforts, and activities of the multinational forces (MNF) during the commander's mission analysis.

d. Coordinate interoperability and verify technical, doctrinal, and cultural barriers do not limit the ability to achieve stated objectives.

e. Identify forces within the MNF command for specific missions.

f. Integrate translator support and the use of multilingual liaison personnel.

g. Identify tasks to support stability operations.

h. Synchronize multinational operations with intergovernmental and nongovernmental agencies.

i. Communicate all necessary intelligence information.

j. Integrate multinational unity of effort tenets:

(1) Respect:

(a) Support a contributing nation's national honor and prestige as a combat multiplier.

(b) Include all identified partners in the planning process.

(c) Communicate mission assignments.

(d) Verify understanding, consideration, and acceptance of partner ideas.

(e) Observe and respect culture, religion, customs, history, and values.

(f) Treat everyone with consideration beyond United States equivalent rank.

(2) Rapport:

(a) Establish rapport with counterparts from partner countries.

(b) Develop personal, direct relationships.

(c) Improve teamwork among the staffs and subordinate commanders.

(3) Knowledge of partners:

(a) Validate each member of the MNF.

(b) Determine each partner's:

1 Doctrine.

2 Capabilities.

3 Strategic goals.

4 Culture.

5 Religion.

6 Customs.

7 History.

8 Values.

(c) Integrate MNF partners in all operations to enhance the synergistic effect of the coalition forces.

(4) Patience:

(a) Sustain effective partnerships by taking time.

(b) Negotiate a trusting, mutually beneficial relationship with MNF.

(5) Coordination:

(a) Coordinate policy over national logistics, infrastructure, and information collection assets.

(b) Integrate planning for:

1 Rules of engagement.

2 Fratricide prevention.

3 Deception.

4 Information operations.

5 Communications.

6 Special weapons.

7 Source and employment of reserves.

8 Timing of operations.

2. The staff, led by the sustainment cell, coordinates MNF sustainment.

- a. Develop a MNF logistics plan to verify sustained and synchronized support during the execution of the mission.
 - b. Facilitate acquisition and cross-servicing agreements between MNF and the United States government for logistics support, supplies, and services.
 - c. Facilitate multinational force sustainment support for:
 - (1) Food.
 - (2) Fuel.
 - (3) Medical material.
 - (4) Ammunition.
 - (5) Unscheduled repair and repair parts.
 - d. Coordinate MNF theater support contracting for local available supplies, services, and construction in immediate support of deployed units.
 - e. Obtain host nation support.
 - f. Analyze the physical infrastructure for force sustainability.
 - g. Evaluate what facilities and services exist
 - h. Coordinate health service support.
 - i. Implement a coalition personnel recovery center to act as the MNF point of coordination for all actions associated with personnel and associated equipment within the operations area.
 - j. Coordinate administrative and personnel support.
 - k. Organize media relations.
3. The staff, led by the current operations cell, coordinates with interagency and intergovernmental organizations (IGO).
- a. Coordinate IGO support on a global or regional basis for general or specialized support.
 - b. Coordinate support to United Nations sponsored peace operations or foreign humanitarian assistance by providing mission command to conduct multinational operations.
 - c. Coordinate public affairs (PA) with the higher headquarters PA office to provide overall PA guidance and synchronize PA actions affecting IGOs.

(Asterisks indicates a leader performance step.)

PERFORMANCE MEASURES	GO	NO-GO	N/A
1. The staff, led by the current operations cell, built multinational unity of effort:			
a. Integrated operations directly with the activities and operations of other military forces and nonmilitary organizations in the operational area.			
b. Integrated multinational national command elements early in the coalition planning process that accelerated building unity of effort.			
c. Coordinated roles, missions, efforts, and activities of the multinational force (MNF) during the commander's mission analysis.			
d. Coordinated interoperability and verified technical, doctrinal, and cultural barriers did not limit the ability to achieve stated objectives.			
e. Identified forces within the MNF command for specific missions.			
f. Integrated translator support and the use of multilingual liaison personnel.			
g. Identified tasks that supported stability operations.			
h. Synchronized multinational operations with intergovernmental and nongovernmental agencies.			
i. Communicated all necessary intelligence information.			
j. Integrated multinational unity of effort tenets:			
(1) Respect:			
(a) Supported a contributing nation's national honor and prestige as a combat multiplier.			
(b) Included all identified partners in the planning process.			
(c) Communicated mission assignments.			
(d) Verified understanding, consideration, and acceptance of partner ideas.			
(e) Observed and respected culture, religion, customs, history, and values.			
(f) Treated everyone with consideration beyond US equivalent rank.			
(2) Rapport:			
(a) Established rapport with counterparts from partner countries.			
(b) Developed personal, direct, relationships.			
(c) Improved teamwork among the staffs and subordinate commanders.			
(3) Knowledge of partners:			
(a) Validated each member of the MNF.			
(b) Determined each partner's:			
1 Doctrine.			
2 Capabilities.			
3 Strategic goals.			
4 Culture.			
5 Religion.			
6 Customs.			
7 History.			
8 Values.			
(c) Integrated MNF partners in all operations that enhanced the synergistic effect of the coalition forces.			
(4) Patience:			
(a) Sustained effective partnerships by taking time.			
(b) Negotiated a trusting, mutually beneficial relationship with multinational force.			
(5) Coordination:			
(a) Coordinated policy over national logistics, infrastructure, and information collection assets.			
(b) Integrated planning for:			
1 Rules of engagement.			
2 Fratricide prevention.			
3 Deception.			
4 Information operations.			

5. Communications.			
6. Special weapons.			
7. Source and employment of reserves.			
8. Timing of operations.			
2. The staff, led by the sustainment cell, coordinated MNF sustainment.			
a. Developed a MNF logistics plan that verified sustained and synchronized support during the execution of the mission.			
b. Facilitated acquisition and cross-servicing agreements between MNF and the United States government for logistic support, supplies, and services.			
c. Facilitated multinational force sustainment support for:			
(1) Food.			
(2) Fuel.			
(3) Medical material.			
(4) Ammunition.			
(5) Unscheduled repair and repair parts.			
d. Coordinated MNF theater support contracting for local available supplies, services, and construction in immediate support of deployed units.			
e. Obtained host nation support.			
f. Analyzed the physical infrastructure for force sustainability.			
g. Evaluated what facilities and services exist.			
h. Coordinated health service support.			
i. Implemented a coalition personnel recovery center that acted as the MNF point of coordination for all actions associated with personnel and associated equipment within the operations area.			
j. Coordinated administrative and personnel support.			
k. Organized media relations.			
3. The staff, led by the current operations cell, coordinated with interagency and intergovernmental organizations (IGO).			
a. Coordinated IGO support on a global or regional basis for general or specialized support.			
b. Coordinated support to United Nations sponsored peace operations or foreign humanitarian assistance that provided mission command to conduct multinational operations.			
c. Coordinated public affairs (PA) with the higher headquarters PA office that provided overall PA guidance and synchronize PA actions affecting IGOs.			

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL PERFORMANCE MEASURES EVALUATED							
TOTAL PERFORMANCE MEASURES GO							
TRAINING STATUS GO/NO-GO							

ITERATION: 1 2 3 4 5 M

COMMANDER/LEADER ASSESSMENT: T P U

Mission(s) supported: None

MOPP: Sometimes

MOPP Statement: None

NVG: Never

NVG Statement: None

Prerequisite Collective Task(s):

Step Number	Task Number	Title	Proponent	Status
	71-9-2500	Disseminate Operational Intelligence (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5000	Execute the Operations Process (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5150	Monitor Strategic Situation (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5200	Assess Operational Situation (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5300	Prepare Plans (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5320	Issue Planning Guidance (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5390	Prepare Campaign and Related Plans and Orders (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5570	Conduct Joint Force Staff Operations (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved

Supporting Collective Task(s):

Step Number	Task Number	Title	Proponent	Status
	71-9-1550	Assist Host Nation in Populace and Resource Control (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-4400	Coordinate Personnel Support for Forces in Joint Operations Area (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-4660	Manage Contract Personnel (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-4700	Provide Politico-Military Support to other Nations Government Agencies (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-4720	Conduct Civil Military Operations in Joint Operations Area (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-4730	Provide Support to Department of Defense and Other Government Agencies (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-4740	Implement the Transition to Civil Administration (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-4750	Coordinate Politico-Military Support (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-4760	Coordinate Civil Affairs in the Joint Operations Area (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5130	Determine Commander's Critical Information Requirements (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5330	Determine Operational End State (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5700	Coordinate Joint Multinational Interagency Support (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5710	Facilitate National or Agency Agendas (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5720	Determine Multinational Force or Agency Capabilities and Limitations (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5730	Develop Multinational Intelligence and Information Sharing Structure (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5740	Coordinate Plans with Non-Department of Defense Organizations (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5750	Coordinate Host Nation Support (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5760	Coordinate Coalition Support (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5770	Conduct Civil Administration Operations (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-5800	Provide Public Affairs in the Joint Operations Area (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved
	71-9-6550	Integrate Host Nation Security Forces Means (Division Echelon and Above [Operational])	71 - Combined Arms (Collective)	Approved

Supporting Individual Task(s):

Step Number	Task Number	Title	Proponent	Status
	150-718-2010	Prepare an Operations Plan/Order using the Military Decision Making Process-Assistant Application on the AN/PYQ-6 Series Maneuver Contro (6.4.4.3P7)	150 - Combined Arms (Individual)	Approved
	150-718-5111	Participate in the Military Decision Making Process	150 - Combined Arms (Individual)	Approved
	150-718-5112	Participate in Mission Analysis	150 - Combined Arms (Individual)	Approved
	150-718-5113	Recommend the Commanders Critical Information Requirements	150 - Combined Arms (Individual)	Approved
	150-718-5130	Assess The Current Situation (Battalion - Corps)	150 - Combined Arms (Individual)	Approved
	150-718-5144	Prepare a Running Estimate	150 - Combined Arms (Individual)	Approved

Supporting Drill Task(s): None

TADSS

Step ID	TADSS ID	Title	Product Type	Quantity
No TADSS specified				

Equipment (LIN)

Step ID	LIN	Nomenclature	Qty
No equipment specified			

Materiel Items (NSN)

Step ID	NSN	LIN	Title	Qty
No equipment specified				

Environment: Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to FM 3-34.5 Environmental Considerations and GTA 05-08-002 ENVIRONMENTAL-RELATED RISK ASSESSMENT.

Safety: In a training environment, leaders must perform a risk assessment in accordance with FM 5-19, Composite Risk Management. Leaders will complete a DA Form 7566 COMPOSITE RISK MANAGEMENT WORKSHEET during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available-time available and civil considerations, (METT-TC). Note: During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW FM 3-11.4, NBC Protection, FM 3-11.5, CBRN Decontamination. .